



Independent Practitioner's Limited Assurance Report to Virgin Atlantic Limited

Report on Virgin Atlantic Limited's selected sustainability KPIs for the year ended 31 December 2025

Conclusion

We have performed a limited assurance engagement on whether selected information in Virgin Atlantic Limited's ("Virgin Atlantic" or the "Company") Our Planet and Our People sections of Virgin Atlantic's Annual Report and Accounts (the "Report") for the year ended 31 December 2025 has been properly prepared in accordance with Virgin Atlantic's 2025 Non-Financial Reporting Criteria as set out at <https://www.virginatlantic.com/corporate/business-for-good/resources> (the "Reporting Criteria"). The information within the Report that was subject to assurance is indicated with the symbol "•" (the "Selected Information") and is also listed in Appendix 1.

Based on the procedures performed and evidence obtained, nothing has come to our attention that causes us to believe that the Selected Information has not been properly prepared, in all material respects, in accordance with the Reporting Criteria.

Our conclusion is to be read in the context of the remainder of this report, in particular the "Inherent limitations in preparing the Selected Information" and "Intended use of our report" sections below.

Our conclusion on the Selected Information does not extend to other information that accompanies or contains the Selected Information and our assurance report (hereafter referred to as "Other Information"). We have not performed any procedures as part of this engagement with respect to such Other Information. We audited the financial statements included within the Other information and our report thereon is included with the Other Information.

Basis for conclusion

We conducted our engagement in accordance with International Standard on Assurance Engagements (UK) 3000 *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* ("ISAE (UK) 3000") issued by the Financial Reporting Council ("FRC") and, in respect of the greenhouse gas emissions information included within the Selected Information, in accordance with International Standard on Assurance Engagements 3410 *Assurance Engagements on Greenhouse Gas Statements* ("ISAE 3410") issued by the International Auditing and Assurance Standards Board ("IAASB"). Our responsibilities under those standards are further described in the "Our responsibilities" section of our report.

We have complied with the Institute of Chartered Accountants in England and Wales ("ICAEW") Code of Ethics, which includes independence and other ethical requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour, that are at least as demanding as the applicable provisions of the International Ethics Standards Board for Accountants ("IESBA") International Code of Ethics for Professional Accountants (including International Independence Standards).

Our firm applies International Standard on Quality Management (UK) 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements* ("ISQM (UK) 1"), issued by the FRC, which requires the firm



to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Inherent limitations in preparing the Selected Information

The nature of non-financial information; the absence of a significant body of established practice on which to draw; and the methods and precision used to determine non-financial information, allow for different, but acceptable, evaluation and measurement techniques and can result in materially different measurements, affecting comparability between entities and over time.

As described on page 1 of the Reporting Criteria, the greenhouse gas (“GHG”) emissions quantification process is subject to: scientific uncertainty, which arises because of incomplete scientific knowledge about the measurement of GHGs; and estimation (or measurement) uncertainty resulting from the measurement and calculation processes used to quantify emissions within the bounds of existing scientific knowledge.

For Scope 3 GHG emissions, there are also significant limitations in the availability and quality of GHG emissions data from third parties, resulting in Virgin Atlantic’s reliance on proxy data in determining estimated Scope 3 GHG emissions. Over time better information may become available from third parties and the principles and methodologies used to measure and report Scope 3 GHG emissions may change based on market practice and regulation.

The Reporting Criteria has been developed to assist Virgin Atlantic in reporting selected sustainability information to measure its progress against its sustainability strategy. As a result, the Selected Information may not be suitable for another purpose.

Directors’ responsibilities

The Directors of Virgin Atlantic are responsible for:

- designing, implementing and maintaining internal controls relevant to the preparation and presentation of the Selected Information that is free from material misstatement, whether due to fraud or error;
- selecting and developing suitable Reporting Criteria for preparing the Selected Information;
- properly preparing the Selected Information in accordance with the Reporting Criteria; and
- the contents and statements contained within the Report and the Reporting Criteria.

Our responsibilities

We are responsible for:

- planning and performing the engagement to obtain limited assurance about whether the Selected Information is free from material misstatement, whether due to fraud or error;
- forming an independent limited assurance conclusion, based on the procedures we have performed and the evidence we have obtained; and



- reporting our conclusion to Virgin Atlantic.

Summary of the work we performed as the basis for our conclusion

We exercised professional judgment and maintained professional scepticism throughout the engagement. We planned and performed our procedures to obtain evidence that is sufficient and appropriate to obtain a meaningful level of assurance over the Selected Information to provide a basis for our limited assurance conclusion. Planning the engagement involves assessing whether Virgin Atlantic's Reporting Criteria are suitable for the purposes of our limited assurance engagement. Our procedures selected depended on our judgement, on our understanding of the Selected Information and other engagement circumstances, and our consideration of areas where material misstatements are likely to arise.

In carrying out our engagement, we performed procedures which included:

- obtaining an understanding through inquiry of Virgin Atlantic's key processes, systems and controls relevant to the preparation of the Selected Information, but did not include evaluating the design of particular control activities, obtaining evidence about their implementation or testing their operating effectiveness;
- performing limited substantive testing, including agreeing a selection of the Selected Information to corresponding information such as Renewable Energy Guarantees of Origin, aircraft load sheets, Proof of Compliance certificates for sustainable aviation fuel (SAF), supplier invoices and Virgin Atlantic's Human Resources IT system;
- performing analytical procedures over Scope 1 greenhouse gas emissions activity data by forming an expectation of amounts using independently calculated fuel burn ratios and total number of flights;
- considering the appropriateness of the carbon conversion factor calculations and other unit conversion factor calculations used by reference to widely recognised and established conversion factors;
- reperforming a selection of the carbon conversion factor calculations and other unit conversion factor calculations;
- recalculating the intensity metric, dividing total CO₂e emissions by total revenue tonne kilometre (RTK), as provided by Virgin Atlantic's Sustainability Warehouse database;
- recalculating the diversity, equity and inclusion metrics as provided by Virgin Atlantic's Human Resource database; and
- reading the Report with regard to the Reporting Criteria and for consistency with our findings over the Selected Information.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed. For Scope 3 emissions, our procedures did not include testing the completeness of information held within Virgin Atlantic's Procurement IT system which were used in calculating parts of Scope 3 GHG emissions. In addition, the Diversity, Equity and Inclusion Metrics are based on gender and ethnicity classification data in Virgin Atlantic's Human Resources IT system that originate from employees self-assessing their gender and ethnicity during Virgin Atlantic's onboarding process, or when they have subsequently requested a



change to their gender or updated their ethnicity themselves, and our procedures did not include testing this data within the IT system to underlying information.

Intended use of our report

Our report has been prepared for Virgin Atlantic solely in accordance with the terms of our engagement. We have consented to the publication of our report on/ Virgin Atlantic's website at <https://www.virginatlantic.com/corporate/business-for-good/resources> for the purpose of Virgin Atlantic showing that it has obtained an independent assurance report in connection with the Selected Information.

Our report was designed to meet the agreed requirements of Virgin Atlantic determined by Virgin Atlantic's needs at the time. Our report should not therefore be regarded as suitable to be used or relied on by any party wishing to acquire rights against us other than Virgin Atlantic for any purpose or in any context. Any party other than Virgin Atlantic who obtains access to our report or a copy and chooses to rely on our report (or any part of it) will do so at its own risk. To the fullest extent permitted by law, KPMG LLP will accept no responsibility or liability in respect of our report to any other party.

Andy Kierney
for and on behalf of KPMG LLP
Chartered Accountants
15 Canada Square
London E14 5GL
23 March 2026

The maintenance and integrity of Virgin Atlantic's website is the responsibility of the Directors of Virgin Atlantic; the work carried out by us does not involve consideration of these matters and, accordingly, we accept no responsibility for any changes that may have occurred to the reported Selected Information, Reporting Criteria or Report presented on Virgin Atlantic's website since the date of our report.



Appendix 1: Selected Information

The Underlying Selected Data that constitutes the Selected Information is listed below. The information in this Appendix needs to be read together with the limited assurance report and the Reporting Criteria.

Metric	Amount
<i>Greenhouse Gas Emissions and Related Metrics</i>	
Total Scope 1 emissions (metric tCO ₂ e)	3,814,942
Total Scope 2 emissions: Location-based (metric tCO ₂ e)	1,029
Total Scope 2 emissions: Market-based (metric tCO ₂ e)	0
Total Scope 3 emissions (metric tCO ₂ e)	1,216,027
Operational carbon intensity metric (kgCO ₂ e/RTK)	0.796
<i>Diversity, Equity and Inclusion Metrics</i>	
% of females in leadership positions	47.1
% of ethnic diversity across total workforce	15.1
% of senior leadership ethnic diversity representation	10.3